TABLE 1: 4Q AND FULL-YEAR 2020 GUIDANCE³

	<u>4Q Guidance</u>	FY Guidance
Sales	\$8.2B - \$8.5B	\$31.9B - \$32.2B
Organic Growth	Down (14%) - (11%)	Down (13%) - (12%)
Segment Margin	21.1% - 21.3%	20.4% - 20.5%
Expansion	Down (30) - (10) bps	Down (70) - (60) bps
Earnings Per Share	\$1.97 - \$2.02	\$6.78 - \$6.83
Adjusted Earnings Per Share ¹	\$1.97 - \$2.02	\$7.00 - \$7.05
Adjusted Earnings Growth ¹	Down (4%) - (2%)	Down (14%)

TABLE 2: SUMMARY OF HONEYWELL FINANCIAL RESULTS

	<u>3Q 2020</u>	<u>3Q 2019</u>	<u>Change</u>
Sales	7,797	9,086	(14%)
Organic Growth			(14%)
Segment Margin	19.9%	21.2%	-130 bps
Operating Income Margin	16.8%	19.3%	-250 bps
Earnings Per Share	\$1.07	\$2.23	(52%)
Adjusted Earnings Per Share ²	\$1.56	\$2.08	(25%)
Cash Flow from Operations	1,007	1,471	(32%)
Operating Cash Flow Conversion	133%	91%	42%
Free Cash Flow	758	1,279	(41%)
Adjusted Free Cash Flow ⁴	758	1,286	(41%)
Adjusted Free Cash Flow Conversion⁵	68%	85%	(17%)

TABLE 3: SUMMARY OF SEGMENT FINANCIAL RESULTS

AEROSPACE	<u>3Q 2020</u>	<u>3Q 2019</u>	<u>Change</u>
Sales	2,662	3,544	(25%)
Organic Growth			(25%)
Segment Profit	617	908	(32%)
Segment Margin	23.2%	25.6%	-240 bps
HONEYWELL BUILDING TECHNOLOGIES			
Sales	1,305	1,415	(8%)
Organic Growth			(8%)
Segment Profit	282	297	(5%)
Segment Margin	21.6%	21.0%	60 bps
PERFORMANCE MATERIALS AND TECHNOLOGIES			
Sales	2,252	2,670	(16%)
Organic Growth			(16%)
Segment Profit	442	582	(24%)
Segment Margin	19.6%	21.8%	-220 bps
SAFETY AND PRODUCTIVITY SOLUTIONS			
Sales	1,578	1,457	8%
Organic Growth			8%
Segment Profit	219	195	12%
Segment Margin	13.9%	13.4%	50 bps

¹Adjusted EPS and adjusted EPS V% guidance exclude 4Q19 pension mark-to-market, adjustments to the charges taken in connection with the 4Q17 U.S. tax legislation charge, 2Q20 favorable resolution of a foreign tax matter related to the spin-off transactions, and the impact of a non-cash \$350M pre-tax and after-tax charge associated with the reduction in carrying value to present value of reimbursement receivables due from Garrett in relation to Garrett's September 20, 2020 Chapter 11 bankruptcy filing

²Adjusted EPS and adjusted EPS V% exclude adjustments to the charges taken in connection with the 4Q17 U.S. tax legislation charge and the impact of a non-cash \$350M pre-tax and after-tax charge associated with the reduction in carrying value to present value of reimbursement receivables due from Garrett in relation to Garrett's September 20, 2020 Chapter 11 bankruptcy filing

³As discussed in the notes to the attached reconciliations, we do not provide guidance for margin or EPS on a GAAP basis

⁴Adjusted free cash flow and adjusted free cash flow V% exclude impacts from separation costs related to the spin-offs of \$7M in 3Q19

⁵Adjusted free cash flow conversion excludes impacts from separation costs related to the spin-offs of \$7M in 3Q19, adjustments to the charges taken in connected with the 4Q17 U.S. tax legislation charge, and the impact of a non-cash \$350M pre-tax and after-tax charge associated with the reduction in carrying value to present value of reimbursement receivables due from Garrett in relation to Garrett's September 20, 2020 Chapter 11 bankruptcy filing

Honeywell (<u>www.honeywell.com</u>) is a Fortune 100 technology company that delivers industry specific solutions that include aerospace products and services; control technologies for buildings and industry; and performance materials globally. Our technologies help everything from aircraft, buildings, manufacturing plants, supply chains, and workers become more connected to make our world smarter, safer, and more sustainable. For more news and information on Honeywell, please visit <u>www.honeywell.com/newsroom</u>.

This release contains certain statements that may be deemed "forward-looking statements" within the meaning of Section 21E of the Securities Exchange Act of 1934. All statements, other than statements of historical fact, that address activities, events or developments that we or our management intends, expects, projects, believes or anticipates will or may occur in the future are forward-looking statements. Such statements are based upon certain assumptions and assessments made by our management in light of their experience and their perception of historical trends, current economic and industry conditions, expected future developments and other factors they believe to be appropriate. The forward-looking statements included in this release are also subject to a number of material risks and uncertainties, including but not limited to economic, competitive, governmental, technological, and COVID-19 public health factors affecting our operations, markets, products, services and prices. Such forward-looking statements are not guarantees of future performance, and actual results, and other developments, including the potential impact of the COVID-19 pandemic, and business decisions may differ from those envisaged by such forward-looking statements. Any forward-looking plans described herein are not final and may be modified or abandoned at any time.

No final decision will be taken with respect to such plans or proposals without prior satisfaction of any applicable requirements with respect to informing, consulting or negotiating with employees or their representatives. We

identify the principal risks and uncertainties that affect our performance in our Form 10-K and other filings with the Securities and Exchange Commission.

This release contains financial measures presented on a non-GAAP basis. Honeywell's non-GAAP financial measures used in this release are as follows: segment profit, on an overall Honeywell basis, a measure by which we assess operating performance, which we define as operating income adjusted for certain items as presented in the Appendix; segment margin, on an overall Honeywell basis, which we define as segment profit divided by sales; organic sales growth, which we define as sales growth less the impacts from foreign currency translation, and acquisitions and divestitures for the first 12 months following transaction date; free cash flow, which we define as cash flow from operations less capital expenditures; adjusted free cash flow, which we define as cash flow from operations less capital expenditures and which we adjust to exclude the impact of separation costs related to the spin-offs of Resideo and Garrett, if and as noted in the release; adjusted free cash flow conversion, which we define as adjusted free cash flow divided by net income attributable to Honeywell, excluding separation costs related to the spin-offs and the impact of a non-cash \$350M pre-tax and after-tax charge associated with the reduction in carrying value to present value of reimbursement receivables due from Garrett in relation to Garrett's September 20, 2020 Chapter 11 bankruptcy filing, if and as noted in the release; and adjusted earnings per share, which we adjust to exclude pension mark-to-market, adjustments to the charges taken in connection with the 4Q17 U.S. tax legislation charge, the favorable resolution of a foreign tax matter related to the spin-off transactions, and the impact of a noncash \$350M pre-tax and after-tax charge associated with the reduction in carrying value to present value of reimbursement receivables due from Garrett in relation to Garrett's September 20, 2020 Chapter 11 bankruptcy filing, if and as noted in the release. Management believes that, when considered together with reported amounts, these measures are useful to investors and management in understanding our ongoing operations and in the analysis of ongoing operating trends. These metrics should be considered in addition to, and not as replacements for, the most comparable GAAP measure. Refer to the Appendix attached to this release for reconciliations of non-GAAP financial measures to the most directly comparable GAAP measures.

Honeywell International Inc. <u>Consolidated Statement of Operations (Unaudited)</u> (Dollars in millions, except per share amounts)

	Three Months Ended September 30,			Nine Months En September 3				
		2020		2019		2020		2019
Product sales	\$	5,885	\$	6,793	\$	17,933	\$	20,496
Service sales		1,912		2,293		5,804		6,717
Net sales		7,797		9,086		23,737		27,213
Costs, expenses and other								
Cost of products sold (1)		4,315		4,775		12,852		14,244
Cost of services sold (1)		1,068		1,263		3,341		3,767
		5,383		6,038		16,193		18,011
Selling, general and administrative expenses (1)		1,103		1,296		3,524		4,046
Other (income) expense		62		(311)		(546)		(901)
Interest and other financial charges		101		96		264		266
		6,649		7,119		19,435		21,422
Income before taxes		1,148		1,967		4,302		5,791
Tax expense (benefit)		367		319		816		1,151
Net income		781		1,648		3,486		4,640
Less: Net income attributable to the noncontrolling interest		23		24		66		59
Net income attributable to Honeywell	\$	758	\$	1,624	\$	3,420	\$	4,581
Earnings per share of common stock - basic	\$	1.08	\$	2.26	\$	4.85	\$	6.33
Earnings per share of common stock - assuming dilution	\$	1.07	\$	2.23	\$	4.81	\$	6.25
Weighted average number of shares outstanding - basic		702.6		717.6	_	704.8	_	723.5
Weighted average number of shares outstanding - assuming dilution		709.6		726.7		711.6		732.8

(1) Cost of products and services sold and selling, general and administrative expenses include amounts for repositioning and other charges, the service cost component of pension and other postretirement (income) expense, and stock compensation expense.

Honeywell International Inc. Segment Data (Unaudited) (Dollars in millions)

	Three Months Ended September 30,					Nine Mon Septer	hs Ended ber 30,	
Net Sales	2020		2019		2019 2020		2020	2019
Aerospace	\$	2,662	\$	3,544	\$	8,566	\$ 10,393	
Honeywell Building Technologies		1,305		1,415		3,763	4,254	
Performance Materials and Technologies		2,252		2,670		6,867	7,977	
Safety and Productivity Solutions		1,578		1,457		4,541	4,589	
Total	\$	7,797	\$	9,086	\$	23,737	\$ 27,213	

Reconciliation of Segment Profit to Income Before Taxes

	Three Months Ended September 30,					Nine Months Ended September 30,				
Segment Profit		2020		2019	2020			2019		
Aerospace	\$	617	\$	908	\$	2,082	\$	2,653		
Honeywell Building Technologies		282		297		794		868		
Performance Materials and Technologies		442		582		1,373		1,790		
Safety and Productivity Solutions		219		195		610		598		
Corporate		(7)		(54)		(73)		(202)		
Total segment profit		1,553		1,928		4,786		5,707		
Interest and other financial charges		(101)		(96)		(264)		(266)		
Stock compensation expense (1)		(40)		(37)		(118)		(112)		
Pension ongoing income (2)		197		150		593		449		
Other postretirement income (2)		13		12		40		35		
Repositioning and other charges (3,4)		(144)		(96)		(486)		(306)		
Other (5)		(330)		106		(249)		284		
Income before taxes	\$	1,148	\$	1,967	\$	4,302	\$	5,791		

(1) Amounts included in Selling, general and administrative expenses.

- (2) Amounts included in Cost of products and services sold and Selling, general and administrative expenses (service costs) and Other income/expense (non-service cost components).
- (3) Amounts included in Cost of products and services sold, Selling, general and administrative expenses, and Other income/expense.
- (4) Includes repositioning, asbestos, and environmental expenses.
- (5) Amounts include the other components of Other income/expense not included within other categories in this reconciliation. Equity income (loss) of affiliated companies is included in segment profit.

Honeywell International Inc. <u>Consolidated Balance Sheet (Unaudited)</u> (Dollars in millions)

	Sep	otember 30, 2020	De	cember 31, 2019
ASSETS				
Current assets:				
Cash and cash equivalents	\$	14,036	\$	9,067
Short-term investments		972		1,349
Accounts receivable - net		6,878		7,493
Inventories		4,705		4,421
Other current assets		1,609		1,973
Total current assets		28,200		24,303
Investments and long-term receivables		673		588
Property, plant and equipment - net		5,419		5,325
Goodwill		15,666		15,563
Other intangible assets - net		3,494		3,734
Insurance recoveries for asbestos related liabilities		374		392
Deferred income taxes		154		86
Other assets		9,479	_	8,688
Total assets	\$	63,459	\$	58,679
LIABILITIES		-		_
Current liabilities:				
Accounts payable	\$	5,270	\$	5,730
Commercial paper and other short-term borrowings		3,550		3,516
Current maturities of long-term debt		985		1,376
Accrued liabilities		7,379	_	7,476
Total current liabilities		17,184		18,098
Long-term debt		17,687		11,110
Deferred income taxes		1,474		1,670
Postretirement benefit obligations other than pensions		309		326
Asbestos related liabilities		1,845		1,996
Other liabilities		6,640		6,766
Redeemable noncontrolling interest		7		7
Shareowners' equity		18,313		18,706
Total liabilities, redeemable noncontrolling interest and shareowners' equity	\$	63,459	\$	58,679

Honeywell International Inc. <u>Consolidated Statement of Cash Flows (Unaudited)</u> (Dollars in millions)

(Dollars in millions)		nths Ended nber 30,	Nine Months Ende September 30,		
	2020	2019	2020	2019	
Cash flows from operating activities:					
Net income	\$ 781	\$ 1,648	\$ 3,486	\$ 4,640	
Less: Net income attributable to the noncontrolling interest	23	24	66	59	
Net income attributable to Honeywell	758	1,624	3,420	4,581	
Adjustments to reconcile net income attributable to Honeywell to net cash provided by operating activities:					
Depreciation	166	165	480	500	
Amortization	89	98	268	319	
Repositioning and other charges	144	96	486	306	
Net payments for repositioning and other charges	(343)	(72)	(652)	(157)	
Pension and other postretirement income	(210)	(162)	(633)	(484)	
Pension and other postretirement benefit payments	(14)	(5)	(37)	(50)	
Stock compensation expense	40	37	118	112	
Deferred income taxes	(12)	(342)	(289)	(298)	
Reimbursement receivables charge	350	—	350	-	
Other Changes in assets and liabilities, net of the effects of acquisitions and divestitures:	(84)	93	(369)	98	
Accounts receivable	(161)	(176)	615	(78)	
Inventories	47	(3)	(284)	(276)	
Other current assets	140	171	246	(68)	
Accounts payable	(96)	(81)	(460)	(89)	
Accrued liabilities	193	28	167	(133)	
Net cash provided by (used for) operating activities	1,007	1,471	3,426	4,283	
Cash flows from investing activities:					
Expenditures for property, plant and equipment	(249)	(192)	(615)	(504)	
Proceeds from disposals of property, plant and equipment	10	31	17	41	
Increase in investments	(700)	(944)	(2,371)	(3,218)	
Decrease in investments	1,045	1,155	2,634	3,318	
Receipts (payments) from settlements of derivative contracts	(158)	175	(75)	245	
Other		(4)		(4)	
Net cash provided by (used for) investing activities	(52)	221	(410)	(122)	
Cash flows from financing activities:					
Proceeds from issuance of commercial paper and other short-term borrowings	1,412	3,178	8,577	10,292	
Payments of commercial paper and other short-term borrowings	(1,418)	(3,178)	(8,512)	(10,293)	
Proceeds from issuance of common stock	66	47	163	425	
Proceeds from issuance of long-term debt	3,004	2,696	10,105	2,725	
Payments of long-term debt	(3,019)	(36)	(4,237)	(120)	
Repurchases of common stock	(164)	(1,000)	(2,149)	(3,650)	
Cash dividends paid	(636)	(595)	(1,921)	(1,798)	
Other	(14)	(40)	(54)	(72)	
Net cash provided by (used for) financing activities	(769)	1,072	1,972	(2,491)	
Effect of foreign exchange rate changes on cash and cash equivalents	72	(81)	(19)	(49)	
Net increase (decrease) in cash and cash equivalents	258	2,683	4,969	1,621	
Cash and cash equivalents at beginning of period	13,778	8,225	9,067	9,287	
Cash and cash equivalents at end of period	\$14,036	\$10,908	\$14,036	\$10,908	

Honeywell International Inc. <u>Reconciliation of Organic Sales % Change (Unaudited)</u>

	Three Months Ended September 30, 2020
Honeywell	
Reported sales % change	(14)%
Less: Foreign currency translation	—%
Less: Acquisitions, divestitures and other, net	—%
Organic sales % change	(14)%
Aerospace	
Reported sales % change	(25)%
Less: Foreign currency translation	—%
Less: Acquisitions, divestitures and other, net	—%
Organic sales % change	(25)%
Honeywell Building Technologies	
Reported sales % change	(8)%
Less: Foreign currency translation	-%
Less: Acquisitions, divestitures and other, net	-%
Organic sales % change	(8)%
Performance Materials and Technologies	
Reported sales % change	(16)%
Less: Foreign currency translation	—%
Less: Acquisitions, divestitures and other, net	—%
Organic sales % change	(16)%
Safety and Productivity Solutions	
Reported sales % change	8%
Less: Foreign currency translation	-%
Less: Acquisitions, divestitures and other, net	—%
Organic sales % change	8%

We define organic sales percent as the year-over-year change in reported sales relative to the comparable period, excluding the impact on sales from foreign currency translation and acquisitions, net of divestitures. We believe this measure is useful to investors and management in understanding our ongoing operations and in analysis of ongoing operating trends.

A quantitative reconciliation of reported sales percent change to organic sales percent change has not been provided for forward-looking measures of organic sales percent change because management cannot reliably predict or estimate, without unreasonable effort, the fluctuations in global currency markets that impact foreign currency translation, nor is it reasonable for management to predict the timing, occurrence and impact of acquisition and divestiture transactions, all of which could significantly impact our reported sales percent change.

Honeywell International Inc. <u>Reconciliation of Segment Profit to Operating Income and Calculation of Segment Profit and Operating Income</u> <u>Margins (Unaudited)</u> (Dollars in millions)

	Th	Three Months Ended Septemb				
		2020		2019		
Segment profit	\$	1,553	\$	1,928		
Stock compensation expense (1)		(40)		(37)		
Repositioning, Other (2,3)		(161)		(109)		
Pension and other postretirement service costs (4)		(41)		(30)		
Operating income	\$	1,311	\$	1,752		
Segment profit	\$	1,553	\$	1,928		
÷ Net sales	\$	7,797	\$	9,086		
Segment profit margin %		19.9 %	, D	21.2 %		
Operating income	\$	1,311	\$	1,752		
÷ Net sales	\$	7,797	\$	9,086		
Operating income margin %		16.8 %	, D	19.3 %		

(1) Included in Selling, general and administrative expenses.

- (2) Includes repositioning, asbestos, environmental expenses and equity income adjustment.
- (3) Included in Cost of products and services sold, Selling, general and administrative expenses and Other income/expense.
- (4) Included in Cost of products and services sold and Selling, general and administrative expenses.

We define segment profit as operating income, excluding stock compensation expense, pension and other postretirement service costs, and repositioning and other charges. We believe these measures are useful to investors and management in understanding our ongoing operations and in analysis of ongoing operating trends.

Honeywell International Inc. <u>Reconciliation of Earnings per Share to Adjusted Earnings per Share (Unaudited)</u>

	Three Months Ended September 30,					Three Months		Three Months Three Months Ended				lve Months Ended
		2020		2019		ded June 30, 2020		December 31, 2019		2019		
Earnings per share of common stock - assuming dilution (1)	\$	1.07	\$	2.23	\$	1.53	\$	2.16	\$	8.41		
Pension mark-to-market expense (2)		_		_		_		0.13		0.13		
Separation-related tax adjustment (3)				_		(0.27)						
Impacts from U.S. Tax Reform		_		(0.15)				(0.23)		(0.38)		
Reimbursement receivable charge (4)	\$	0.49		_		_		_		_		
Adjusted earnings per share of common stock - assuming dilution	\$	1.56	\$	2.08	\$	1.26	\$	2.06	\$	8.16		
	—		Ť	2.00	-	1.20		2.00	—	5110		

(1) For the three months ended September 30, 2020 and 2019, adjusted earnings per share utilizes weighted average shares of approximately 709.6 million and 726.7 million. For the three months ended June 30, 2020, adjusted earnings per share utilizes weighted average shares of approximately 708.1 million. For the three and twelve months ended December 31, 2019 adjusted earnings per share utilizes weighted average shares of approximately 722.6 million and 730.3.

- (2) Pension mark-to-market expense uses a blended tax rate of 24% for 2019.
- (3) For the three months ended June 30, 2020, separation-related tax adjustment of \$186 million (\$186 million net of tax) includes the favorable resolution of a foreign tax matter related to the spin-off transactions.
- (4) The impact due to a non-cash \$350M pre-tax and after-tax charge associated with the reduction in carrying value to present value of reimbursement receivables due from Garrett in relation to Garrett's September 20, 2020 Chapter 11 bankruptcy filing.

Honeywell International Inc. Reconciliation of Cash Provided by Operating Activities to Adjusted Free Cash Flow and Calculation of Adjusted

Free Cash Flow Conversion (Unaudited) (Dollars in millions)

	 ree Months Ended otember 30, 2020		ree Months Ended ptember 30, 2019
Cash provided by operating activities	\$ 1,007	\$	1,471
Expenditures for property, plant and equipment	(249)		(192)
Free cash flow	758		1,279
Separation cost payments	—		7
Adjusted free cash flow	\$ 758	\$	1,286
Net income attributable to Honeywell	758	_	1,624
Impacts from U.S. Tax Reform	—		(114)
Reimbursement receivable charge (1)	350		_
Adjusted net income attributable to Honeywell	\$ 1,108	\$	1,510
Cash provided by operating activities	\$ 1,007	\$	1,471
	\$ 758	\$	1,624
Operating cash flow conversion	133 %		91 %
Adjusted free cash flow	\$ 758	\$	1,286
 Adjusted net income attributable to Honeywell 	\$ 1,108	\$	1,510
Adjusted free cash flow conversion %	68 %		85 %

(1) A non-cash \$350M pre-tax and after-tax charge associated with the reduction in carrying value to present value of reimbursement receivables due from Garrett in relation to Garrett's September 20, 2020 Chapter 11 bankruptcy filing.

We define free cash flow as cash provided by operating activities less cash expenditures for property, plant and equipment.

We believe that this metric is useful to investors and management as a measure of cash generated by business operations that will be used to repay scheduled debt maturities and can be used to invest in future growth through new business development activities or acquisitions, pay dividends, repurchase stock or repay debt obligations prior to their maturities. This metric can also be used to evaluate our ability to generate cash flow from business operations and the impact that this cash flow has on our liquidity.

Honeywell International Inc. <u>Reconciliation of Segment Profit to Operating Income and Calculation of Segment Profit and Operating Income</u> <u>Margins (Unaudited)</u>

(Dollars in millions)

	Three Months Ended December 31, 2019		Twelve Months Ended December 31, 2019		Three Months Ended June 30, 2020	
Segment profit	\$	2,032	\$	7,739	\$	1,385
Stock compensation expense (1)		(41)		(153)		(34)
Repositioning, Other (2,3)		(259)		(598)		(295)
Pension and other postretirement service costs (4)		(37)		(137)		(38)
Operating income	\$	1,695	\$	6,851	\$	1,018
Segment profit	\$	2,032	\$	7,739	\$	1,385
÷ Net sales	\$	9,496	\$	36,709	\$	7,477
Segment profit margin %		21.4 %		21.1 %		18.5 %
Operating income	\$	1,695	\$	6,851	\$	1,018
÷ Net sales	\$	9,496	\$	36,709	\$	7,477
Operating income margin %		17.8 %		18.7 %		13.6 %

(1) Included in Selling, general and administrative expenses.

(2) Includes repositioning, asbestos, environmental expenses and equity income adjustment.

- (3) Included in Cost of products and services sold, Selling, general and administrative expenses and Other income/expense.
- (4) Included in Cost of products and services sold and Selling, general and administrative expenses.

We define segment profit as operating income, excluding stock compensation expense, pension and other postretirement service costs, and repositioning and other charges. We believe these measures are useful to investors and management in understanding our ongoing operations and in analysis of ongoing operating trends.

A quantitative reconciliation of segment profit, on an overall Honeywell basis, to operating income has not been provided for all forward-looking measures of segment profit and segment margin included herewithin. Management cannot reliably predict or estimate, without unreasonable effort, the impact and timing on future operating results arising from items excluded from segment profit, particularly pension mark-to-market expense as it is dependent on macroeconomic factors, such as interest rates and the return generated on invested pension plan assets. The information that is unavailable to provide a quantitative reconciliation could have a significant impact on our reported financial results. To the extent quantitative information becomes available without unreasonable effort in the future, and closer to the period to which the forward-looking measures pertain, a reconciliation of segment profit to operating income will be included within future filings.

Honeywell International Inc. Reconciliation of Expected Earnings per Share to Adjusted Earnings per Share (Unaudited)

	Three Months Ended December 31, 2020 (E)	Twelve Months Ended December 31, 2020 (E)	
Earnings per share of common stock - assuming dilution (1)	\$1.97 - \$2.02	\$6.78 - \$6.83	
Pension mark-to-market expense	_	_	
Separation-related tax adjustment (2)	—	(0.27)	
Reimbursement receivable charge (3)		0.49	
Adjusted earnings per share of common stock - assuming dilution	\$1.97 - \$2.02	\$7.00 - \$7.05	

- (1) For the three and twelve months ended December 31, 2020, expected adjusted earnings per share utilizes weighted average shares of approximately 710 million and 711 million.
- (2) For the twelve months ended December 31, 2020, separation-related tax adjustment of \$186 million (\$186 million net of tax) includes the favorable resolution of a foreign tax matter related to the spin-off transactions.
- (3) The impact due to a non-cash \$350M pre-tax and after-tax charge associated with the reduction in carrying value to present value of reimbursement receivables due from Garrett in relation to Garrett's September 20, 2020 Chapter 11 bankruptcy filing.

We believe adjusted earnings per share, is a measure that is useful to investors and management in understanding our ongoing operations and in analysis of ongoing operating trends. For forward looking information, management cannot reliably predict or estimate, without unreasonable effort, the pension mark-to-market expense as it is dependent on macroeconomic factors, such as interest rates and the return generated on invested pension plan assets. We therefore do not include an estimate for the pension mark-to-market expense. Based on economic and industry conditions, future developments and other relevant factors, these assumptions are subject to change.